SOCIO-ECONOMIC BENEFITS OF NOOR OUARZAZATE SOLAR COMPLEX





TABLE OF CONTENT

1	Masen's integrated approach
2	Industrial Integration
3	Employment
4	Local Development
	Employment Local Development



MASEN: AN INTEGRATED APPROACH OF PROJECT DEVELOPMENT





LOCAL DEVELOPMENT

RESEARCH & DEVELOPMENT SKILLS

ELECTRICITY GENERATION

42% targeted for 2020 and 52% for 2030



For competitive industry



For an inclusive development



For technology development and qualified resources



An integrated vision applied to our projects



NOOR OUARZAZATE: INDUSTRIAL INTEGRATION

SOLAR CLUSTER IN 2014 TO SUPPORT AN ECOSYSTEM DEDICATED TO SOLAR ENERGY AND ENCOURAGE THE INDUSTRIAL **INTEGRATION**



Ambition

DEVELOPMENT OF A COMPETITIVE SOLAR INDUSTRIAL SECTOR IN MOROCCO

ACTIONS

Merit Award

Summer School





Internship Almeria

Conferences





Mission CSP in Spain

QHSE trainings





~ 250 Participants ~ 150 Training hours

CLUSTER SOLAIRE



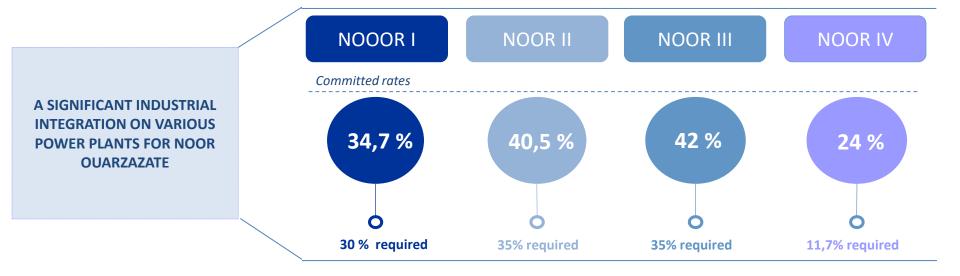
Supporting innovation

Skills development for companies

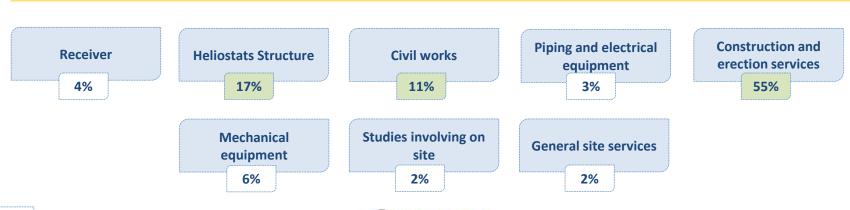
Increase industrial abilities



NOOR OUARZAZATE: INDUSTRIAL INTEGRATION



ALLOWING MOROCCAN COMPANIES TO DEVELOP THEIR SKILLS RELATED TO TECHNOLOGY AND CONSTRUCTION SERVICES IN AN INTERNATIONAL STANDARDS PROJECTS





NOOR OUARZAZATE: INDUSTRIAL INTEGRATION

SUCCESSFUL INDUSTRIAL INTEGRATION FOR MOROCCAN COMPANIES





INVERTARESA





- Creation of a joint venture between the Moroccan group DeltaHolding and the Spanish group Invertaresa. The factories are located in Kenitra and Skhirate
- MADE manufactured part of the steel structure for solar collectors in NOORo
 I and NOORo II, and the steel structure for the heliostats in NOORo III
- DLM erected the two molten salt tanks of the thermal energy storage system of NOORo I
- DLM was also involved (as part of a consortium) directly with Masen for the construction of the water intake facility project.
- Prominox erected the four molten salt tanks of the thermal energy storage system of NOORo II
- Prominox erected the two molten salt tanks of the thermal energy storage system of NOORo III
- They also entered into partnership with Sener for the manufacturing of Noor Ouarzazate III solar receiver and other associated vessels. This partnership has led to the acquisition of a very specialized expertise on the welding of the solar tower receiver.



NOOR OUARZAZATE I

Total number of employees on site

1 906

Total number of Moroccan employees

1 471

659

77% MOROCCAN EMPLOYEES On which 45% LOCAL EMPLOYEES *

NOOR OUARZAZATE II

67% MOROCCAN EMPLOYEES On which 23% LOCAL EMPLOYEES *

NOOR OUARZAZATE III

Total number of employees on site

2 524

Total number of Moroccan employees

1 695

Local employees

797

67% MOROCCAN EMPLOYEES On which 32% LOCAL EMPLOYEES *

NOOR OUARZAZATE IV

82% Moroccan Employees On which 59% Local Employees *

EMPLOYMENT PROFILES CREATED DURING THE CONSTRUCTION

Gear driver

Builder

Painter

Scrap dealer

Plumber

Timberman

Form worker

Pipefitter

Moulder

Welder

Crane operator
Coppersmith
Specialized worker
Storekeeper
Mechanic

Electrician
Help topographer
Laboratory technician
Mechanic

aboratory technician Work manager

Mechanic Site manager

Fitter (mirrors, structure) Supervisor engineer

Quality controller

Responsible HSE

Catering

Security agent

Logistics

Administration

46%

LOW OR UNQUALIFIED EMPLOYMENT *

54%

QUALIFIED EMPLOYMENT**

EMPLOYMENT PROFILES CREATED DURING THE OPERATION PHASE

Cleaning agents

Operators

Technicians

Administrators

Engineers

21%

LOW OR UNQUALIFIED EMPLOYMENT *

79%

QUALIFIED EMPLOYMENT **



^{*} Without a bachelor's degree or bachelor level

^{**} bachelor's degree + 2 and bachelor's degree + 5

MASEN, OFPPT* AND SENER SIGNED A TRAINING PARTNERSHIP FOR 100 PERSONS FOR SOLAR THERMAL ENERGY

96 STUDENTS

(86 from Ouarzazate, 5 from Ghassate, 5 Others)

5 TRAINERS

7% GIRLS

These trainings allowed to develop careers for ...

- **Electrical Technicians**
- Instrumentation and Control Technicians
- Mechanical Technicians
- Control Room Operators
- Solar Field Operators
- Mirror Cleaning Operators

... and resulted in a recruitment for ...

 50 Candidates from Ouarzazate and Ghessate for NOORo II and NOORo III O&M activities





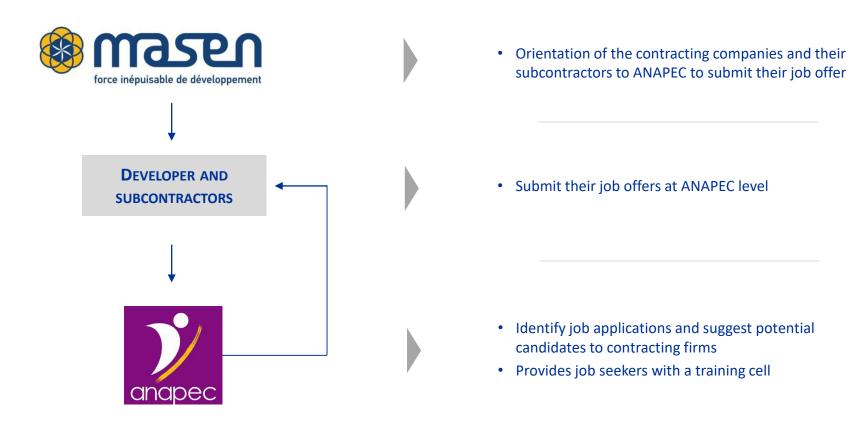




* Office of Professional Training and Work Promotion



A FACILITATOR ROLE ALLOWING ANAPEC* TO BETTER MANAGE LOCAL RECRUITMENT WITH DEVELOPERS



Parallel actions are carried out to provide technical training sessions to enable young people in the region to qualify for the sector



A LOCAL DEVELOPMENT STRATEGY HAS MADE TO OPEN UP VILLAGES AND IMPROVE THE SOCIAL FRAMEWORK FOR POPULATIONS

STRATEGIC AXES

MAIN OBJECTIVES

Development and animation of territories



AGRICULTURE ENTREPRENEURSHIP EMPLOYMENT

Improvement of the social framework of the population



HEALTH EDUCATION

Opening up of the territories



BASIC INFRASTRUCTURE



Contribute to the local development of areas where the energy projects are implemented

Reduce poverty, access to infrastructure and sustainable and shared economic growth

Conduct proactive actions for local needs populations



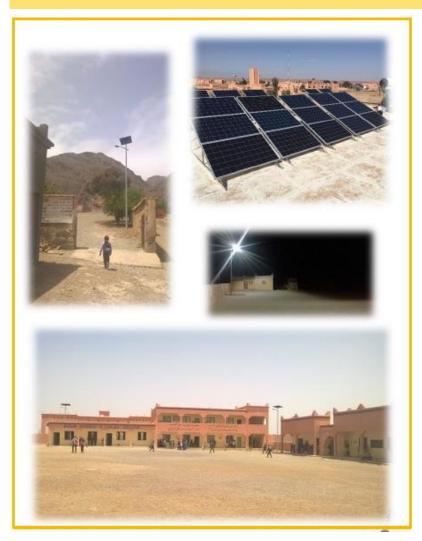
POTABLE WATER CONNECTION / ROADS CONNECTION



- Reconstruction of a water pipeline at Tasselmant village
- Potable water conveyance in Ghassate villages
- Equipment of a well with solar pumping system in Tasselmant village
- Contribute to the improvement of living conditions through potable water conveyance
- Improve the local agriculture by means of irrigation and consequently have a strong positive impact on incomes
 - 26 villages
 - 5800 persons
 - 834 households
- Construction of 18.5 km of roads (14 km heading to Tasselmante and 4.5 km from Tasselmante to Aguedim)
- Improve access to of equipment and basic auxiliary services for the population



ELECTRIFICATION



- Installation of 18 solar street lights in Ghassate schools
- Distribution of 26 HVAC devices to different public services in Ghassate (primary and secondary schools, health center...)
- Installation of PV panels at the rooftop of a nursery for abandoned children in Ouarzazate
- Reinforce the security of the students and schools
- Improve daily living conditions for local population
- Improve the reception conditions of local population
- Reduce the operational costs of these institutions
 - 8 schools and 1 orphanage
 - 5098 persons including students and kids



INCOME GENERATING ACTIVITIES



- Improvement of agriculture performances:
 - Distribution of fertilizers and trainings during annual crop operations
 - Rehabilitation of palms
 - Sheep breeding operations
- Qualified training sessions in collaboration with the ministry of crafts in traditional sewing, embroidery, art ironwork
- Support for a business creation by young locals from Ghassate to implement a biological protection against erosion around the Noor Ouarzazate complex
- Support to Ghassate female community network for providing catering services during the annual medical caravan
 - Foster the income generating activities with focus on the integration of women and young persons
 - Mobilize the local skills
 - Ensure additional income to local families
 - Knowledge transfer to entrepreneurs
 - 3749 farmers / 41 craft persons / 16 women / 6 young men
 - · 487 families



