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Finance Corporation

**8 October 2025**



# Making Offshore Wind Work

## Latin America Markets - Webinar

# Agenda

## 1. OPENING REMARKS

**Roberta Cox**

Policy Director Brazil for GWEC & COP30

Director for Global Renewables Alliance (GRA)



## 2. 'MAKING OFFSHORE WIND WORK' KEY FACTORS 2025 REPORT

**Sean Whittaker**, Program Lead



## 3. SPOTLIGHT ON BRAZIL

**Carolina de Mas**, ESMAP Advisor



## 4. SPOTLIGHT ON COLOMBIA

**Clare MacGregor**, ESMAP Advisor



## 5. Q&A



Credit: Vestas





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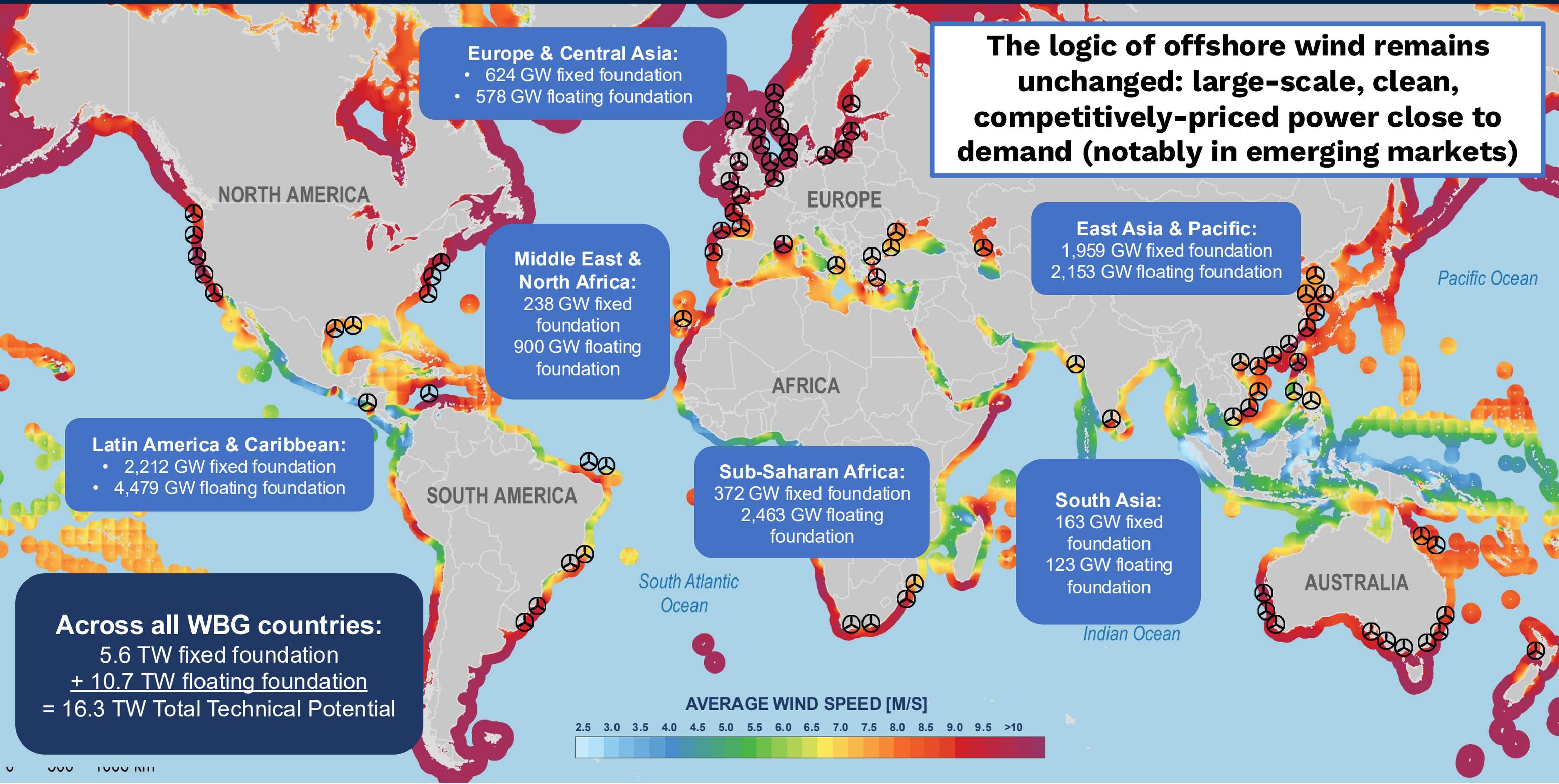
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Overview

# OVERVIEW: Offshore Wind Development Program



# Offshore Wind Potential in Emerging Markets



# Our story so far

- **BACKGROUND:**  
Started in 2019, jointly managed by ESMAP (WB Trust Fund) and IFC
- **OBJECTIVE:**  
Accelerate deployment of offshore wind in emerging markets and support development of a pipeline of bankable projects
- **OUR CLIENTS:**  
Worked with 26 Emerging Market Governments with focus on eight key markets
- **COLLABORATORS & PARTNERS:**  
GWEC, GOWA, OEP, WFO, WindEurope, DEA, RVO, ADB, and many other agencies and NGOs

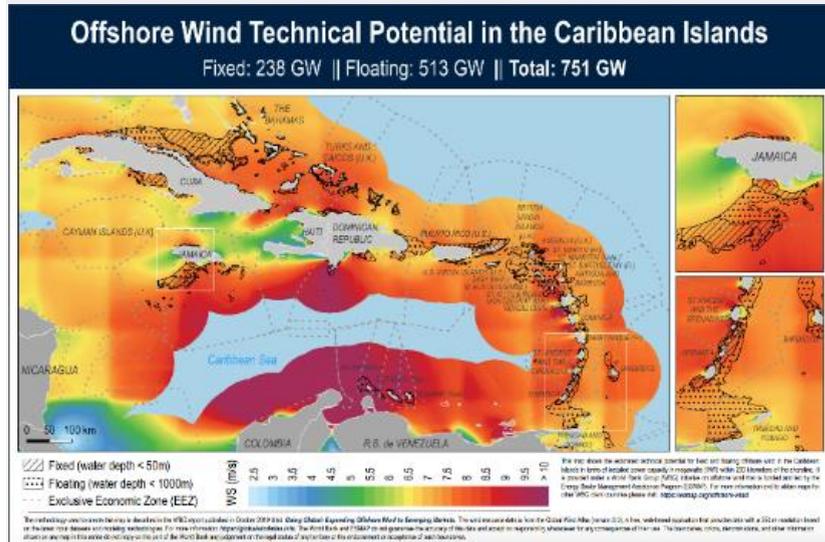
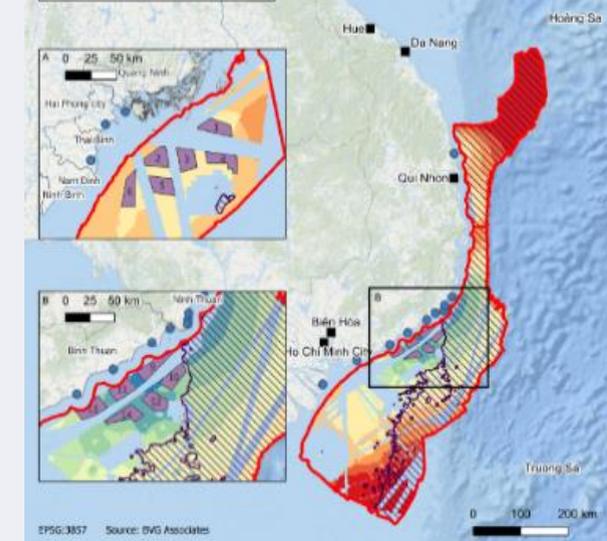
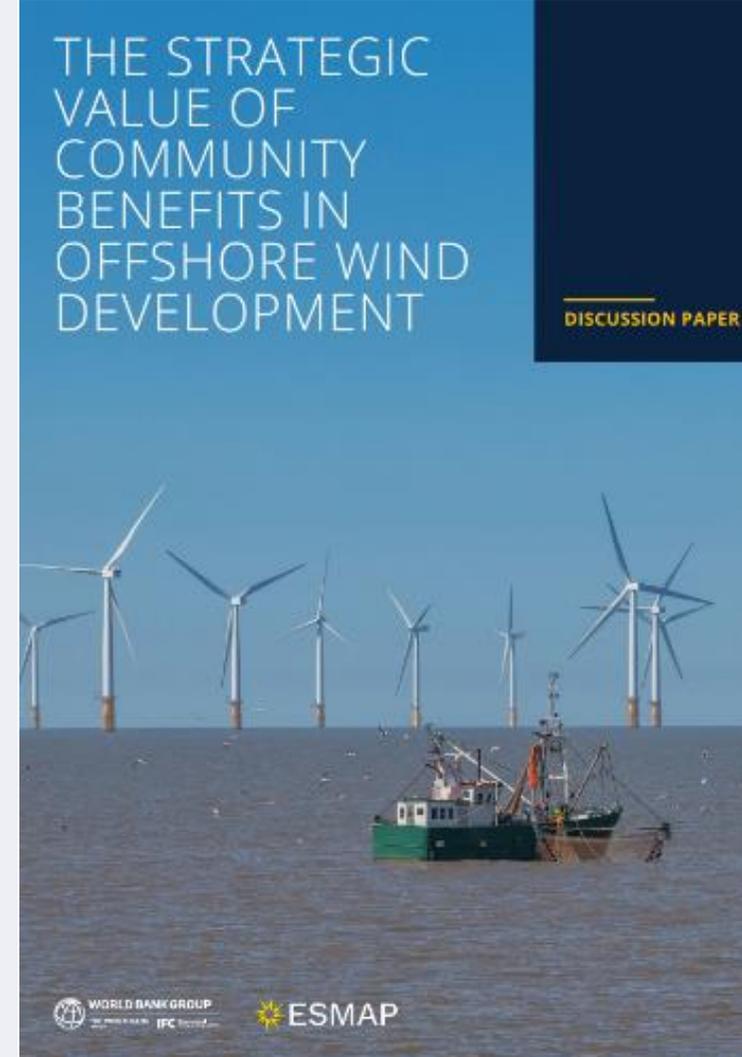
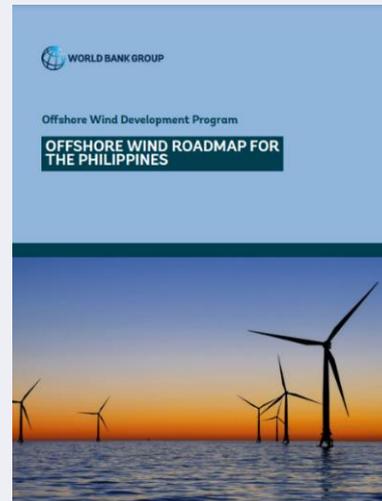
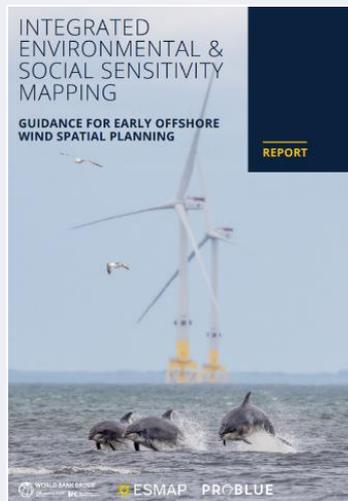


Credit: Jan de Nul



# Some of the things we do....

Credit: Vestas



# Program Team

## Our People

### WBG Staff



**Sean Whittaker**  
Program  
Co-Lead  
(IFC/ESMAP)



**Rafael Ben**  
Program Co-  
Lead (ESMAP)



**Maria Arsenova**  
(IFC) Benefit  
Sharing Lead

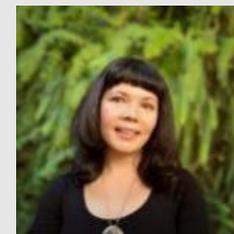


**Anna Maria  
Jaklitsch (IFC)**  
Finance

### Country Leads



**Chris Lloyd**  
Lead Advisor, South  
Asia, RSA (ex. Crown  
Estate, RWE)



**Maya Malik**  
Lead Advisor  
Vietnam (ex. CIP,  
Orsted, Shell)



**Carolina de Mas**  
Lead Advisor LAC  
(ex. RCG, Orsted,  
Maersk)



**Naomi Campbell**  
Lead Advisor,  
Philippines  
(ex. Crown Estate,  
SSE, CIP, AECOM)

### Global Support



**Clare MacGregor**  
Finance Advisor  
(ex. Vattenfall)



**Huub den Rooijen**  
Strategic Advisor  
(ex. Crown Estate)



**Mark Leybourne**  
Advisor  
(ex-ESMAP, ITPE)



**Greg Scopelitis**  
Finance Advisor  
(ex. IFC, Mizuho)



**Tim Norman**  
E&S Advisor  
(ex. NIRAS,  
Crown Estate)



**Andy Oldroyd**  
Advisor,  
Resource &  
Measurements



**Alex Finlayson**  
Communications  
& Outreach  
(ex. Orsted)



**Matt Barlow**  
Geospatial  
Advisor (ex.  
Crown Estate)

# Evolution of OSW in Emerging Markets

**2019**



**2025**



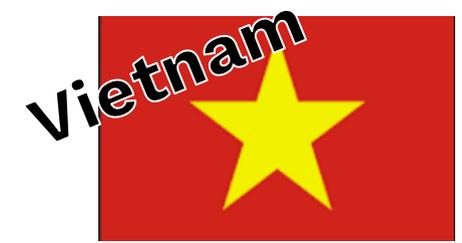
- Start of offshore wind roadmap
- 5 GW application for permits

- OW Law passed Jan 2025
- +220 GW permit applications



- No OSW in energy plan
- No service contracts

- GEA-5 H2 2025 focusing on OSW
- 90 service contracts circa 67 GW



- No OSW in energy plan
- <5GW true offshore proposed

- PDP8 (+110 GW OSW by 2050)
- >100 GW offshore proposed



- No OSW in energy plan
- No OSW under development

- OSW Roadmap and Regulation
- 9-18 GW by 2050; Seabed leasing



- No OSW in energy plan
- No OSW under development

- OSW Roadmap in March 2024
- OSW Law targeting 3 GW

# Evolution of the Program's Support

## Stage 1: Education 2019–2023

- Mapping technical potential
- Developing global resources
- Organizing study tours

## Stage 2: Roadmaps 2021–2025

- Developing country roadmaps
- Engaging with decision-makers
- Setting targets and policies

## Stage 3: Country Action 2024–2028

- Supporting roadmap implementation
- Facilitating data acquisition
- Financing to public & private sectors

# Making Offshore Wind Work

## ○ KEY FACTORS:

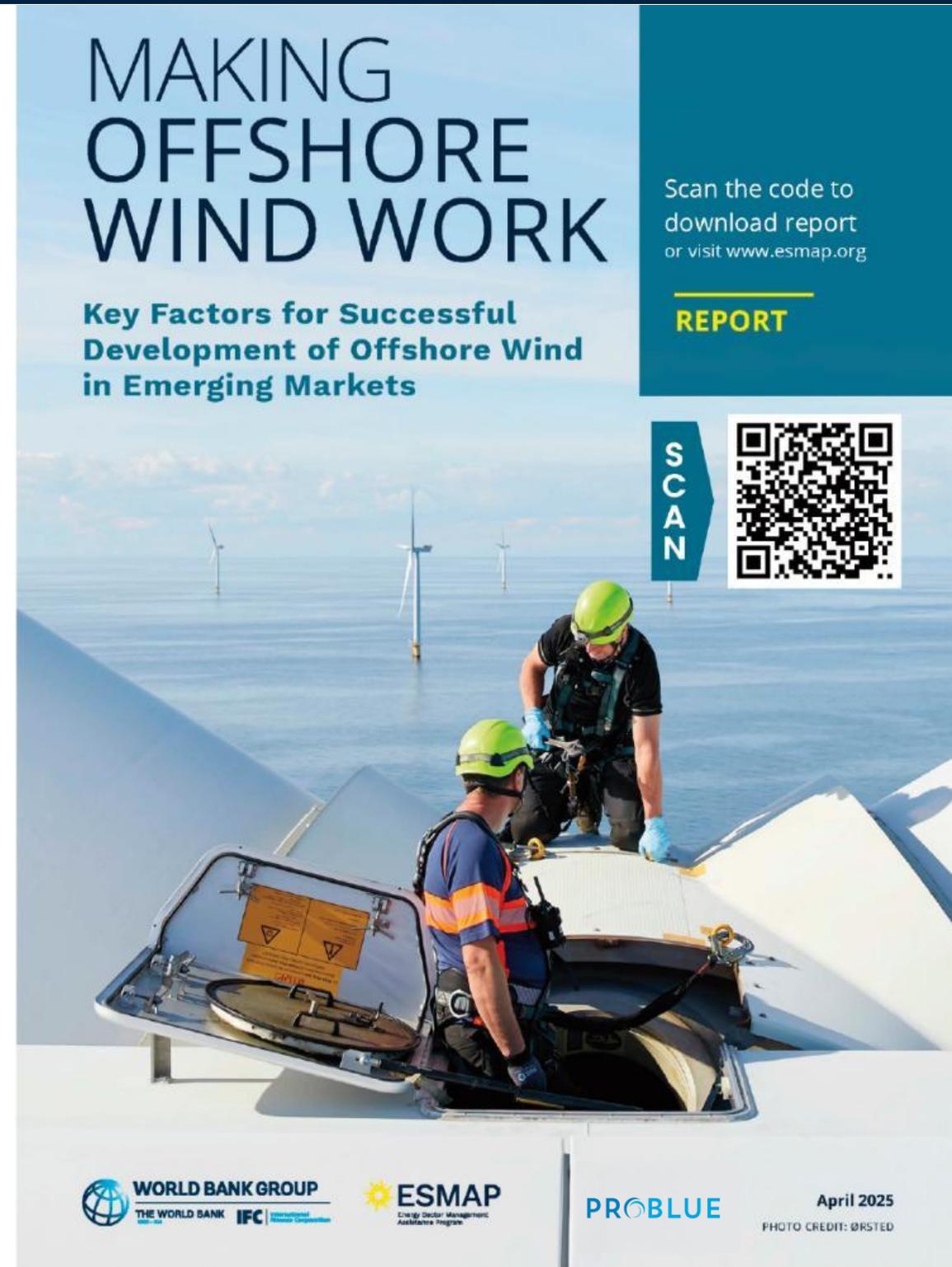
- Originally released in 2021 (e-Learning course in 2022)
- Updated based on Program experience over first 5 years
- Analytical work by BVG Associates

## ○ PURPOSE:

- Distil lessons from established markets
- Recommendations are *directional* rather than *prescriptive*

## ○ 2025 REVISION NEW CONTENT

- Finance mobilization
- Marine spatial planning
- Integrated environmental & social sensitivity mapping
- Advances in technology



# MAKING OFFSHORE WIND WORK

Key Factors for Successful  
Development of Offshore Wind  
in Emerging Markets

Scan the code to  
download report  
or visit [www.esmap.org](http://www.esmap.org)

REPORT

SCAN



# The Four Pillars

Successful development  
in emerging markets

## Strategy

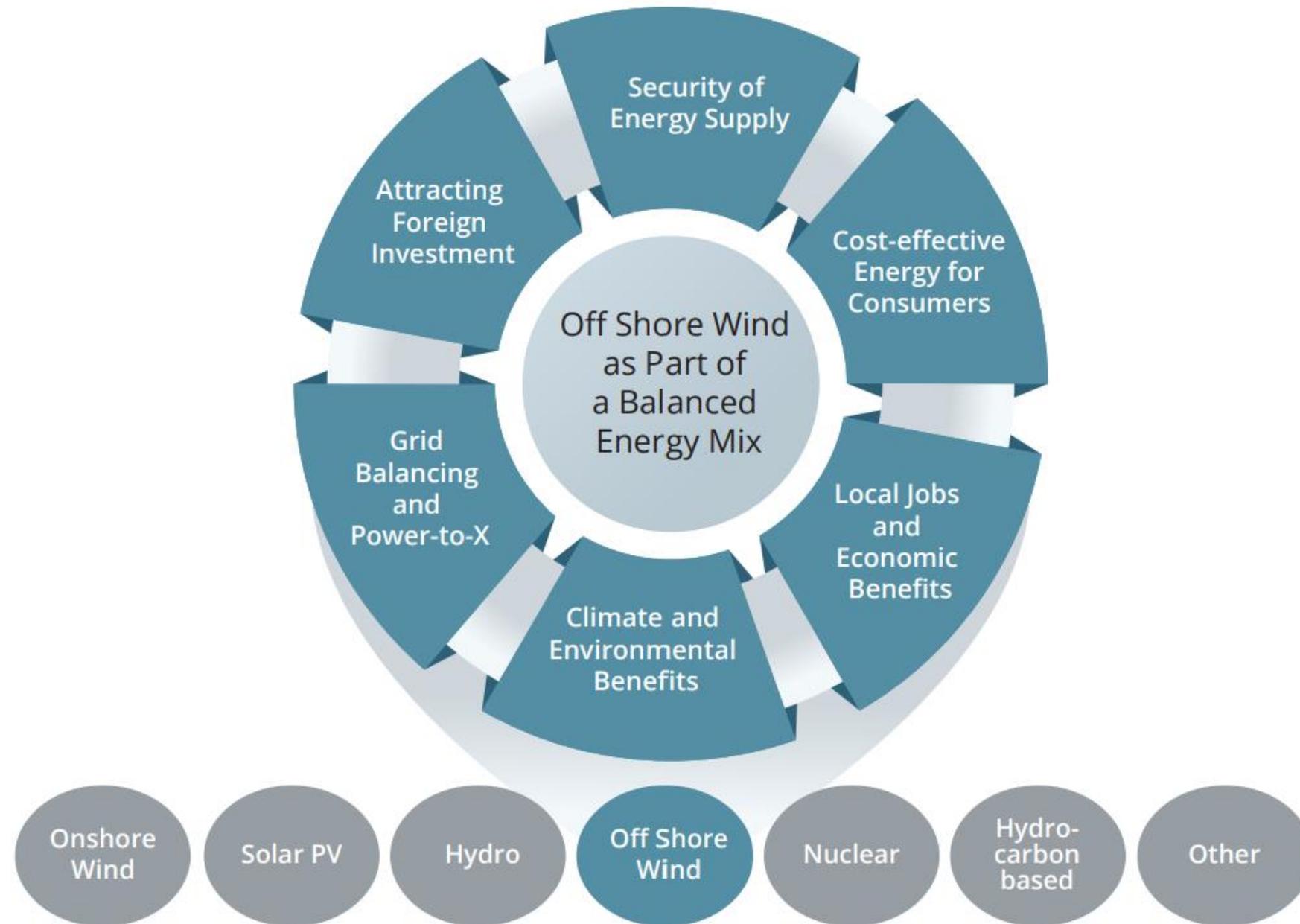
What makes for a successful offshore wind strategy?

- Clear role for offshore wind in country's energy mix
- Clear role in economic development plans
- Focus on reduced risk to attract foreign investment



# Pillar 1: Strategy

## Key Considerations For The Development Of An Offshore Wind Strategy



# Pillar 2: Policy

## Key Policy Levers To Implement An Offshore Wind Strategy

### 2.1 Introduction

Once a high-level strategy has been established, policymakers must then look to put in place offshore wind-specific policies that will turn the strategy into reality.

### 2.4 Local Jobs and Economic Benefit

Offshore wind offers long-term opportunities for local jobs and economic benefits. This section links closely with supply chain development discussed in section 4.2.

### 2.2 Volume and Timescales

Governments should carefully consider the amount of offshore wind it seeks to enable and to the timing of the deployment of the new generation capacity.

### 2.5 Environmental and Social Sustainability

Offshore wind projects have implications for ecosystems and regional communities.

### 2.3 Cost of Energy

Government policies have a significant impact on the cost of electricity from offshore wind, both in the medium-term and long-term.

### 2.6 Stakeholder Engagement

Governments undertake stakeholder engagement as part of the implementation of frameworks and delivery support initiatives.

# Pillar 3: Frameworks

## Frameworks Required To Deliver An Offshore Wind Industry

### Marine Spatial Planning

Deciding in broad terms where it is most beneficial to site offshore wind projects, taking a holistic view of marine resources, avoiding areas of high environmental and social risk.

### Leasing

Giving rights to a project developer to survey a potential site, then eventually to construct and operate a wind farm.

### Permitting

Providing permissions for a project developer to survey, construct, and operate a wind farm, following a robust Environmental and Social Impact Assessment (ESIA).

### Offtake and Revenue

Lowering the risk of the revenue stream sufficiently to enable a final investment decision to be made by investors.

### Export Systems and Grid Connection

Enabling timely and cost-effective grid connections.

### Health and Safety

Keeping workers safe on industrial-scale projects both offshore and onshore.

### Standards and Certification

The confirmation of the engineering suitability of a new wind farm.



# Pillar 4: Delivery

## Key Enablers Underpinning Offshore Wind Delivery

### 4.1 Introduction

The frameworks discussed in chapter 3 provide the regulations and processes to give offshore wind developers a clear project development pathway.

### 4.4 Transmission Network

A robust approach to transmission network planning and upgrades is required to give industry confidence that projects can be connected to a sufficiently strong transmission network.

### 4.2 Supply Chain

The frameworks discussed in chapter 3 provide the regulations and processes to give offshore wind developers a clear project development pathway.

### 4.5 Financing

Offshore wind is a highly capital-intensive industry requiring significant participation from the banking sector and the capital markets.

### 4.3 Ports

Nearby ports are essential to enable the construction, operation, and maintenance of offshore wind farms.

### 4.6 Collaboration, Capability and Partnerships

The development of a successful offshore wind industry takes a collaborative approach over many years. A generic map of typical stakeholders is shown in Figure 4.

# Main Messages

## 1. VISION AND COMMITMENT

- Offshore wind is uniquely large and complex, requiring strong government support to unlock its full potential.

## 2. LONG-TERM PLANNING

- Offshore wind must be clearly positioned in long-term plans, backed by firm policy targets and timelines.

## 3. FRAMEWORK COORDINATION

- Coordinate agencies to build clear, robust frameworks that enable bankable, internationally aligned outcomes.

## 4. INDUSTRY COLLABORATION

- **Collaborate** with industry to gather feedback on learning and experience, and use this **to improve** policy, frameworks, and delivery.

LOREM IPSUM



Credit: Ian Hastie, courtesy of AREG/Aberdeen





# Case Studies

# Case Study: Brazil Stages 1 and 2

2019

2020

2021

2022

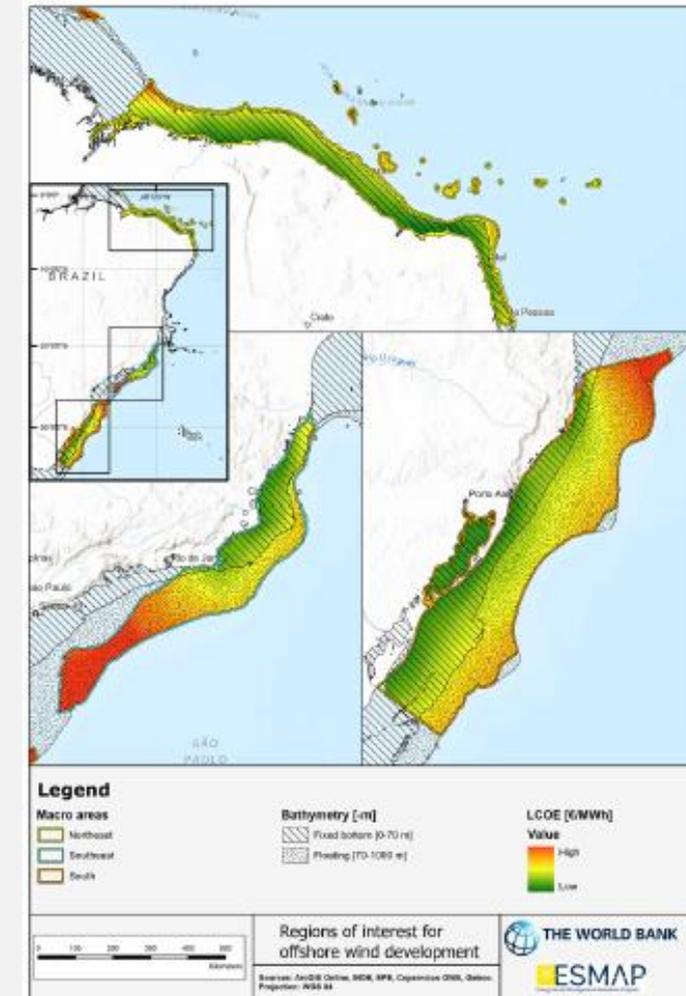
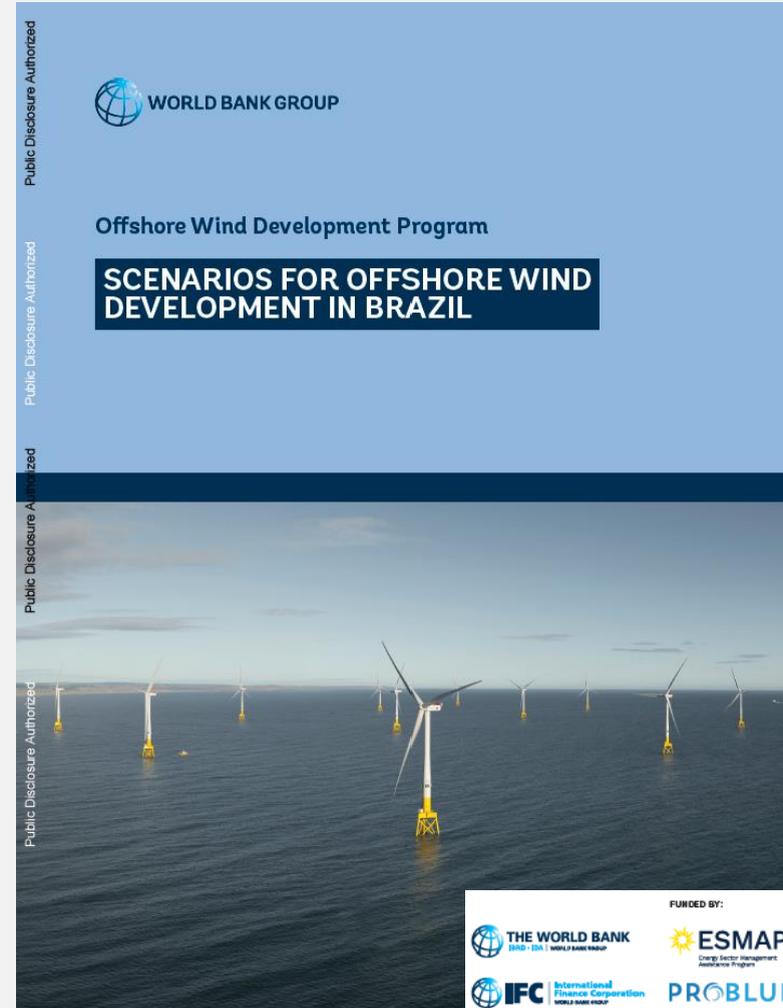
2023

2024

Studies and regulations

Government relationship and capacity building

Scenarios report



# Case Study: Brazil Stage 3

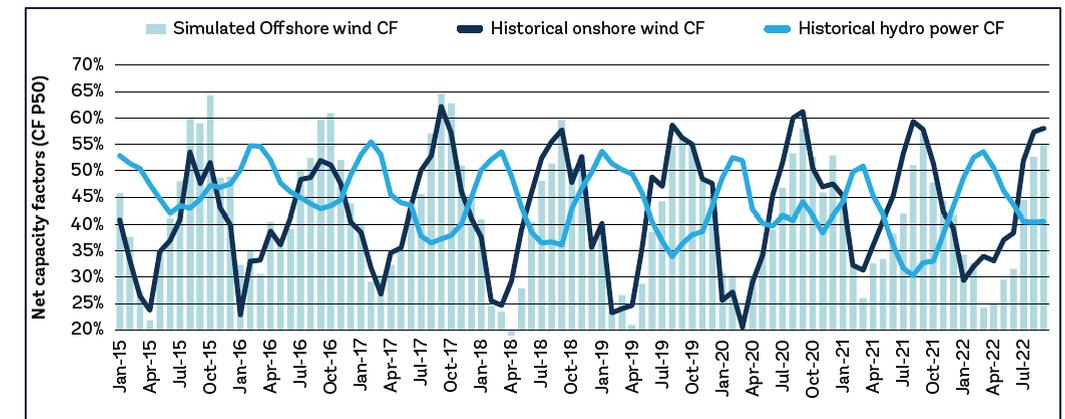
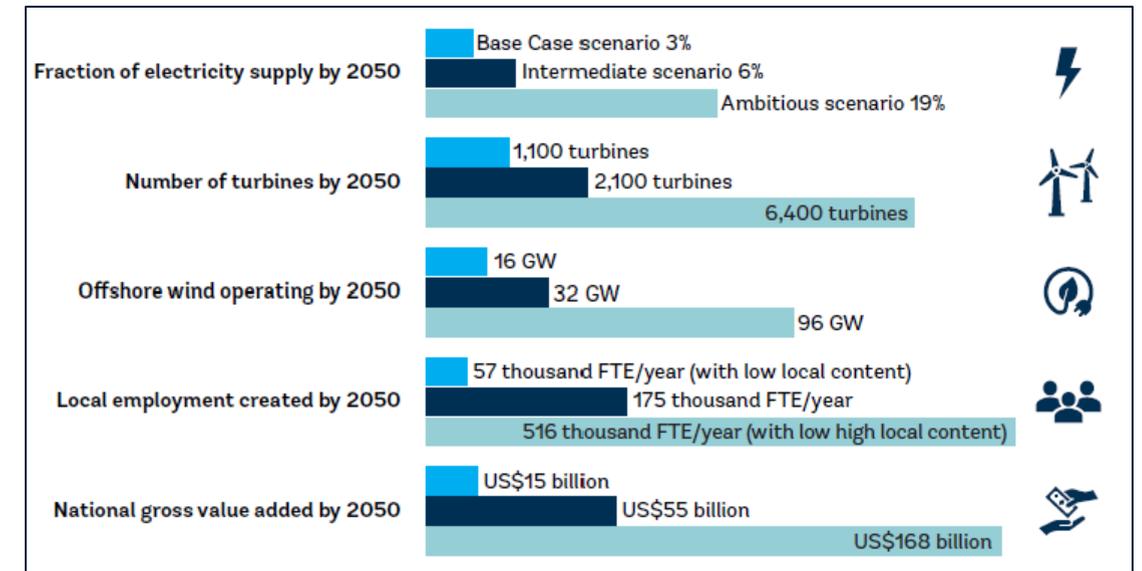
## Strategy

What makes for a successful offshore wind strategy?

- Clear role for offshore wind in country's energy mix
- Clear role in economic development plans
- Focus on reduced risk to attract foreign investment

## Visão

"A energia eólica offshore é uma fonte que se insere na estratégia do planejamento energético brasileiro, pois abre uma **promissora nova fronteira para as energias limpas e renováveis**, sendo um recurso abundante e disponível em diversas regiões da costa brasileira. Por isso o governo busca dar **segurança jurídica para os estudos e investimentos em energia eólica offshore**."



# Case Study: Brazil Stage 3



**Ministério de Minas e Energia**  
Consultoria Jurídica

**LEI Nº 15.097, DE 10 DE JANEIRO DE 2025**

Disciplina o aproveitamento de potencial energético *offshore*; e altera a Lei nº 9.427, de 26 de dezembro de 1996, a Lei nº 9.478, de 6 de agosto de 1997, a Lei nº 10.438, de 26 de abril de 2002, a Lei nº 14.182, de 12 de julho de 2021, e a Lei nº 14.300, de 6 de janeiro de 2022.

## Policy

What policies are needed to make this strategy a reality?

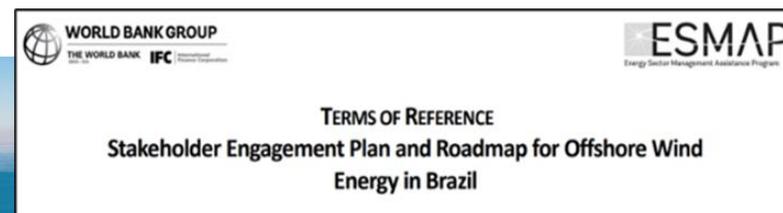
- Long term, stable targets
- Strong supply chain development plans
- Policies to ensure meaningful stakeholder engagement
- Policies to drive competition and reduce costs
- Early and ongoing stakeholder engagement



CNPE

## Governo formaliza o Grupo de Trabalho para regulamentar energia eólica offshore no Brasil

Iniciativa coordenada pelo MME reunirá 23 instituições e abrirá caminho para aproveitar o potencial de 1.200 GW em geração renovável e sustentável

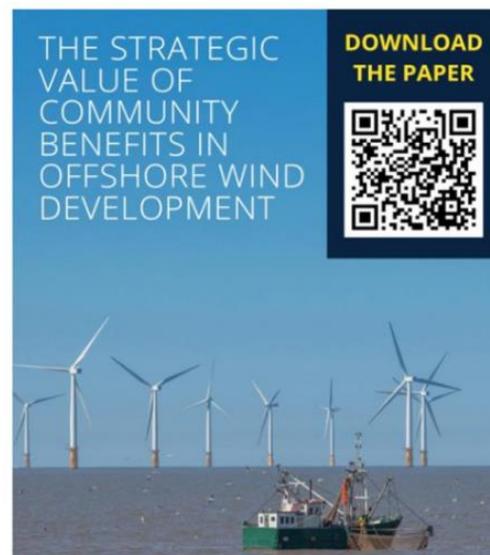
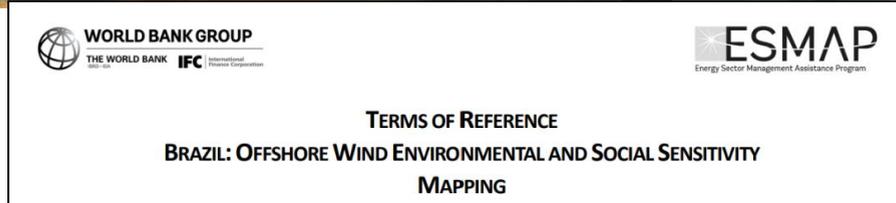


## Atualização da Metodologia de Avaliação de Partes Interessadas

Plano de Engajamento de Partes Interessadas e Roteiro para Energia Eólica Offshore no Brasil

Our experience. Your growth.

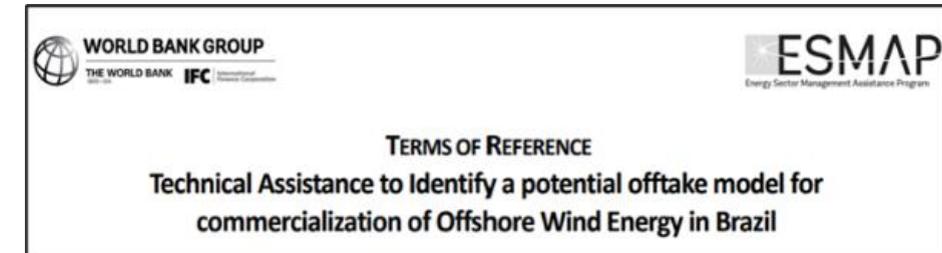
# Case Study: Brazil Stage 3



## Frameworks

What frameworks are needed to enact policies?

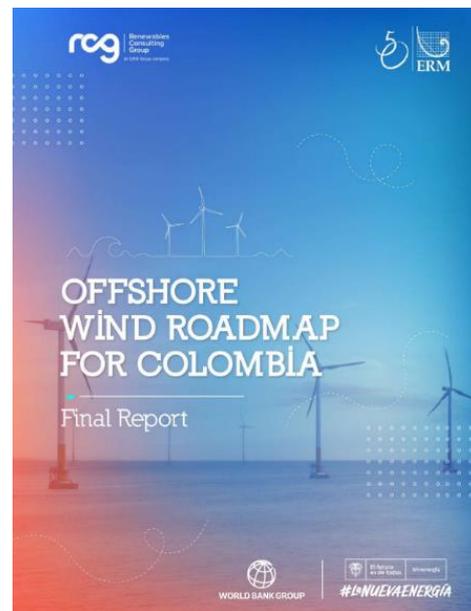
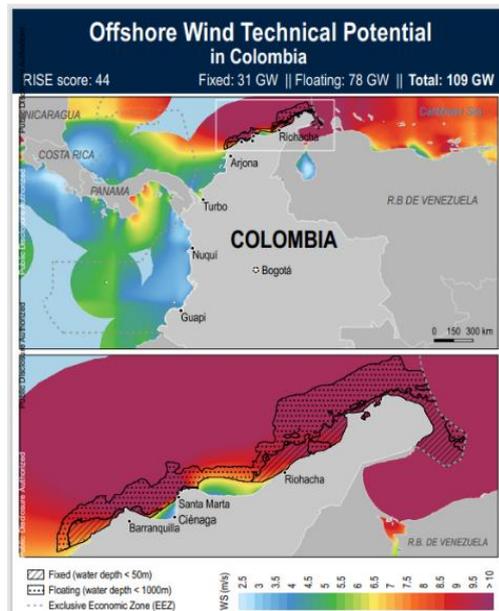
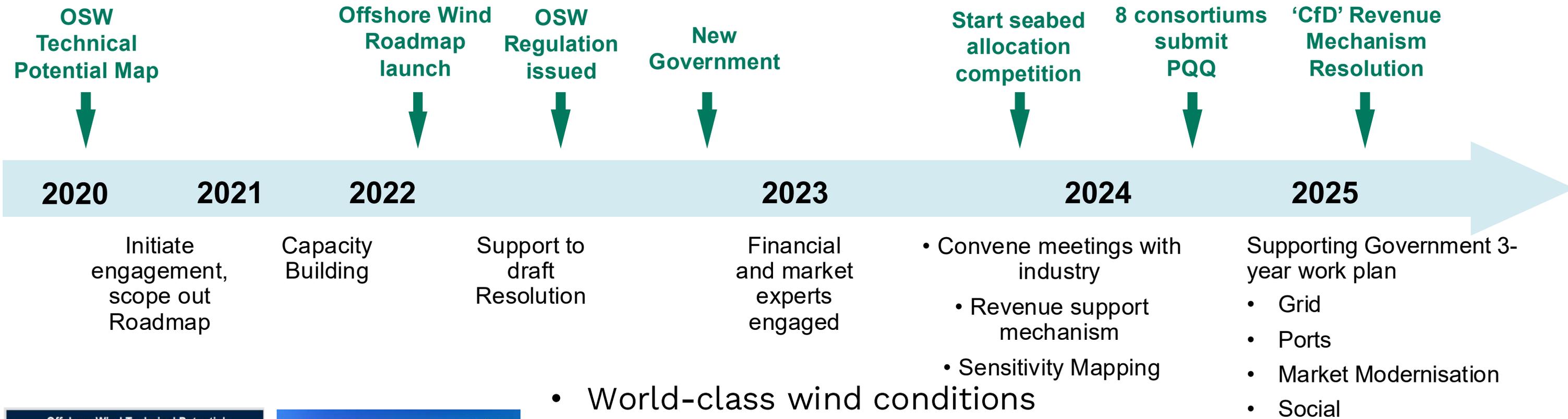
- Marine Spatial Planning
- Clear leasing process
- Clear permitting process
- Bankable offtake agreements
- Grid integration planning
- Strong H&S framework
- Internationally compatible Certification requirements
- Balanced community benefit arrangements



Portaria\_Interministerial\_MME/MMA\_n\_3-  
2022

Cria o Portal Único para Gestão do Uso de Áreas Offshore para Geração de Energia (PUG-offshore).

# Case Study: Colombia



- World-class wind conditions
- Desire to diversify power mix, transition offshore O&G
- Vision of up to 18 GW by 2050
- Running first seabed allocation competition for up to 3GW
- Drafting regulations for CfD mechanism for offtake
- Developing permitting process and planning infrastructure (grid & ports)

# Case Study: Journey to secure leasing round

REUTERS

Colombia's first offshore wind energy auction lures global interest



Noticias



Nueve compañías interesadas en participar en la primera 'Ronda de energía eólica costa afuera en Colombia'

## Colombia on the move after choosing revenue support mechanism for offshore wind round

Colombia and Brazil are sleeping giants in terms of offshore wind potential but one of them, at least, seems to be on the move



Identification of Offshore Wind Energy Commercialization Mechanisms in Colombia – Task 3 Definition of Commercialization Mechanisms



# CONCLUDING REMARKS

## OFFSHORE WIND GROWING QUICKLY:

- Large-scale, clean power close to demand
- Growth is now moving to emerging markets

## WBG PROGRAM SUPPORT IS EVOLVING:

- “Just-in-Time” guidance to governments
- Critical given turbulence in sector

## MAKING OFFSHORE WIND WORK:

- Four pillars for establishing a viable OSW sector
- Applying international practice in a local context

## ALL EYES ARE ON LAC:

- Brazil and Colombia are at the vanguard of offshore wind in emerging markets
- Next 12 months will be critical

CONCLUSIONS



Credit: Jan de Nul





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**MAKING  
OFFSHORE  
WIND WORK:  
Key Factors for  
Successful  
Development  
of Offshore  
Wind in  
Emerging  
Markets**



**Q&A**